Neuromarketing: The Science Behind Consumer Decision-Making

Shikha Dubey¹, Kumari swarnika², Komal Tomar³, Yashi Singh⁴

¹⁸⁴Department of Financial Studies, VBS Purvanchal University, Jaunpur, E-mail: dfs.shikha.phd@gmail.com

Abstract

In recent years, the intersection of science, technology, and business has revolutionized how marketers understand consumer behaviour. Neuromarketing combines insights from neuroscience with marketing strategies to uncover the subconscious drivers of consumer decisions. This paper explores the evolution, methodologies, applications, ethical considerations, and limitations of neuromarketing in today's digital landscape. By examining case studies and technological advancements, we illustrate how neuromarketing reshapes marketing strategies and enhances the connection between brands and consumers. Furthermore, we discuss the implications of neuromarketing for future marketing practices, emphasizing the need for ethical considerations as businesses increasingly leverage these insights to influence consumer behaviour. As the field continues to evolve, understanding the balance between effective marketing and ethical responsibility will be crucial for fostering trust and transparency in consumer-brand relationships.

Keywords: Neuromarketing, Consumer Behaviour, Neuroscience, Emotional Engagement, Marketing Strategies, Ethical Considerations

Management Insight (2025). DOI: https://doi.org/10.21844/mijia.21.1.10

Introduction:

In an era where consumer choices are influenced by a myriad of factors, businesses invest millions annually in various advertising strategies to capture attention and drive sales. However, many of these strategies fail to resonate with consumers due to a lack of understanding of the underlying decision-making processes. Neuromarketing emerges as a vital tool that bridges this gap by revealing how our brains react to marketing stimuli, particularly influencing subconscious decisions. Neuromarketing leverages advanced tools like functional Magnetic Resonance Imaging (fMRI) and Electroencephalography (EEG) to analyse brain activity and emotional responses to advertisements, products, and brands. Traditional marketing methods often rely on self-reported preferences, which can be inaccurate due to consumers' limited awareness of their motivations. Research indicates that approximately 70% of our choices are driven by subconscious processes, highlighting the importance of understanding these underlying mechanisms (Gladwell, 2005; Kahneman, 2011). The significance of neuromarketing lies not only in its ability to provide

Corresponding Author: Shikha Dubey, Department of Financial Studies, VBS Purvanchal University, Jaunpur, E-mail: dfs.shikha.phd@gmail.com

How to cite this article: Dubey S., Swarnika K., Tomar K., SinghY. (2025). NEUROMARKETING: The Science Behind Consumer Decision-Making, Management Insight, 21(1) 101-109

Source of support: Nil Conflict of interest: None

Received: 02.04.2025; Accepted: 30.05.2025; Published: 27.06.2025

insights into consumer behavior but also in its potential to transform marketing strategies. By tapping into the emotional and cognitive drivers of consumer behavior, brands can create more effective marketing strategies that resonate on a deeper emotional level. This paper aims to provide a comprehensive overview of neuromarketing, detailing its historical context, methodologies, applications, ethical considerations, and future directions. As the marketing landscape becomes increasingly competitive, the integration of neuroscience into marketing practices offers a promising avenue for businesses seeking to enhance their connection with consumers and drive sustainable growth.

^{2&3}Department of MBA, IIMT Engineering College, Meerut

[©] The Author(s). 2025 Open Access This article is distributed under the terms of the Creative Commons Attribution 4.0 International License (http://creativecommons.org/licenses/by/4.0/), which permits unrestricted use, distribution, and non-commercial reproduction in any medium, provided you give appropriate credit to the original author(s) and the source, provide a link to the Creative Commons license, and indicate if changes were made. The Creative Commons Public Domain Dedication waiver (http://creativecommons.org/publicdomain/zero/1.0/) applies to the data made available in this article, unless otherwise stated.

In the following sections, we will delve into the evolution of neuromarketing, exploring its origins and the technological advancements that have facilitated its growth. We will also examine the various methodologies employed in neuromarketing research, highlighting their applications in real-world marketing scenarios. Additionally, we will address the ethical implications of neuromarketing practices, emphasizing the need for responsible implementation as businesses navigate the complexities of consumer influence. Ultimately, this paper seeks to illuminate the transformative potential of neuromarketing while advocating for ethical considerations that ensure consumer trust and transparency in marketing practices.

Historical Context and Evolution of Neuromarketing

Theoretical Foundations

The roots of neuromarketing can be traced back to the intersection of multiple disciplines, including cognitive psychology, neuroscience, economics, and marketing. The foundational work of behavioral economists like Daniel Kahneman and Amos Tversky in the 1970s laid the groundwork for understanding how psychological processes influence economic decision-making. Their research on cognitive biases and heuristics demonstrated that human decision-making is far more complex and emotionally driven than traditional economic models suggested.

Cognitive Psychology Precursors

Early cognitive psychology research revealed the significant role of unconscious processes in decision-making. Pioneers like Herbert Simon introduced the concept of "bounded rationality," arguing that human beings make decisions based on limited information and cognitive capabilities (Simon, 1955). This work challenged the prevailing notion of consumers as purely rational decision-makers, setting the stage for more nuanced approaches to understanding consumer behavior.

Neuroscientific Breakthroughs

The development of advanced neuroimaging technologies in the late 20th century provided unprecedented insights into brain functioning. Techniques like fMRI and PET scans allowed researchers to observe brain activity in real-time, opening new avenues for understanding cognitive and emotional processes. These technological advancements were crucial in bridging the gap between neuroscience and marketing research.

Origins of Neuromarketing

• Academic Inception

The term "neuromarketing" was first coined by Professor Ale Smidts in 2002 during a groundbreaking presentation at the Rotterdam School of Management. Smidts defined neuromarketing as "a new area of research that uses neuroscientific methods to investigate the impact of marketing stimuli on consumers' sensory, cognitive, and affective neural processes" (Smidts, 2002).

• Landmark Studies

Several pivotal studies marked the early development of neuromarketing:

The Pepsi Challenge Revisited (2003):

Dr. Read Montague's famous study using fMRI technology demonstrated how brand knowledge influences taste perception. When participants were unaware of the brand, they preferred Pepsi. However, when brand information was revealed, their neural responses and preferences shifted dramatically towards Coca-Cola.

Google Neuromarketing Study (2006):

Researchers used fMRI to examine how brand associations impact consumer preferences, revealing the complex interplay between brand perception and neural responses.

Technological and Methodological Evolution



The evolution of neuromarketing has been significantly influenced by advancements in technology and methodology, which have enabled researchers to gather more nuanced insights into consumer behaviour. In its early stages, neuromarketing faced several challenges, including the high costs associated with neuroimaging technologies, a limited understanding of the neural correlates of consumer behaviour, and ethical concerns regarding the use of brain imaging in research. These obstacles initially hindered the widespread adoption of neuromarketing techniques across industries. However, as technology progressed, many of these challenges were addressed, leading to a more robust field of study.

The development of more affordable and portable neuroimaging tools, such as mobile EEG devices and eye-tracking systems, has made it possible for researchers and marketers to conduct studies in a variety of settings, including retail environments and focus groups. These innovations have democratized access to neuromarketing methodologies, allowing smaller companies and independent researchers to engage with this burgeoning field. Enhanced data analysis techniques have also contributed to the evolution of neuromarketing. The integration of machine learning and artificial intelligence into the analysis of neurological data has enabled marketers to identify patterns and draw insights from vast amounts of information, facilitating a more comprehensive understanding of consumer preferences and behaviours.

Moreover, the understanding of neural mechanisms underlying consumer behaviour has significantly advanced, thanks to interdisciplinary collaboration between neuroscientists, psychologists, and marketing experts. This collaboration has enriched the field, allowing for a more holistic view of how emotional and cognitive processes influence decision-making. Researchers have made strides in mapping specific brain regions associated with emotional responses, attention, and reward processing, providing valuable insights that inform marketing strategies.

As neuromarketing methodologies have evolved, so too have the ethical considerations surrounding their application. The growing awareness of potential manipulative practices has prompted researchers and marketers to emphasize the importance of ethical guidelines and responsible implementation of neuromarketing techniques. This shift has led to a more conscientious approach to consumer research, where transparency, informed consent, and respect for consumer autonomy are prioritized.

Global Adoption and Institutionalization

As neuromarketing gained traction, its global adoption and institutionalization marked a significant turning point in how businesses approached consumer behaviour research. Major academic institutions began to recognize the value of neuromarketing as an essential area of study, leading to the establishment of dedicated research centres focused on this emerging field. Notable universities such as Harvard, Stanford, and Erasmus University initiated neuromarketing research initiatives, where scholars combined insights from neuroscience, psychology, and marketing to explore the intricacies of consumer decision-making. These academic endeavours not only bolstered the credibility of neuromarketing but also fostered a greater understanding of the neural processes underlying consumer behaviour, facilitating the development of more effective marketing strategies.

The rise of neuromarketing also caught the interest of large corporations, prompting them to integrate these insights into their marketing practices. Companies like Coca-Cola, Google, Facebook, Procter & Gamble, and Unilever began employing neuromarketing techniques to optimize their advertising efforts, refine product designs, and enhance consumer engagement. By leveraging the insights derived from neuromarketing studies, these corporations aimed to create more targeted and emotionally resonant marketing campaigns, ultimately leading to improved business outcomes. This institutionalization of neuromarketing within both academic and corporate spheres highlighted its relevance and effectiveness as a tool for understanding consumer behaviour in an increasingly competitive marketplace.

Furthermore, the convergence of neuromarketing with other disciplines facilitated a broader dialogue about the ethical implications of using neuroscience in marketing. As businesses embraced neuromarketing practices, discussions surrounding the ethical use of consumer data



and the potential for manipulation gained prominence. Researchers and practitioners began to emphasize the importance of transparency, informed consent, and responsible implementation of neuromarketing techniques. This growing awareness of ethical considerations not only shaped the practices of individual companies but also influenced industry standards and guidelines, ensuring that neuromarketing could be employed in a manner that respects consumer autonomy and promotes trust.

Emerging Trends

As neuromarketing continues to evolve, several emerging trends are shaping its future and expanding its applicability across various sectors. One notable trend is the convergence of neuromarketing with advanced technologies, particularly artificial intelligence (AI) and machine learning. These technologies enable marketers to analyze vast amounts of neurological and behavioral data more efficiently, uncovering intricate patterns and insights about consumer preferences and decision-making processes. By harnessing AI algorithms, marketers can identify trends that may not be immediately apparent through traditional analysis, allowing for more targeted and effective marketing strategies.

Additionally, the integration of real-time consumer feedback mechanisms is becoming increasingly prevalent in neuromarketing research. With the advent of wearable devices and mobile applications, marketers can now capture real-time data on consumer emotions and reactions as they interact with products, advertisements, or brand experiences. This capability allows businesses to adapt their marketing strategies dynamically, responding to consumer feedback instantaneously, and thus enhancing customer engagement and satisfaction.

Another significant trend is the application of neuromarketing principles beyond traditional marketing domains. Industries such as healthcare, education, and public policy are beginning to explore the potential of neuromarketing to influence behavior and promote positive outcomes. For instance, healthcare organizations are leveraging neuromarketing insights to design more effective health

communication campaigns that encourage preventive behaviors, such as vaccinations or healthy lifestyle choices. Similarly, educational institutions are utilizing these principles to develop teaching methods that resonate more deeply with students, thereby enhancing learning outcomes.

Methodologies and Tools

Neuromarketing employs several advanced techniques to understand consumer responses better. Each tool offers unique insights into the emotional and cognitive processes that drive purchasing decisions.

Functional Magnetic Resonance Imaging (fMRI)

fMRI acts as a "heat map" of the brain, identifying active regions during exposure to marketing stimuli. This technique provides detailed insights into emotional responses and decision-making processes, although it is typically used in research settings due to its cost and complexity (Nielsen, 2016). fMRI scans can reveal which areas of the brain are activated during emotional processing, helping marketers tailor messages that resonate on a deeper emotional level.

Electroencephalography (EEG)

EEG involves placing sensors on the scalp to measure electrical signals in the brain, capturing rapid emotional reactions. It is more portable and cost-effective than fMRI, allowing researchers to study real-time responses to marketing content (Cacioppo et al., 2017). EEG is particularly useful in measuring attention and engagement levels, providing marketers with immediate feedback on how consumers are responding to ads or products.

Eye Tracking

Eye-tracking technology reveals where consumers focus their attention when engaging with advertisements or products. This information helps marketers optimize design elements and identify which aspects of their marketing materials are most engaging (Duchowski, 2007). For example, heat maps generated from eye-tracking studies illustrate how long consumers gaze at specific product features or advertisements, enabling



brands to highlight key selling points effectively.

Facial Coding

Facial coding analyzes micro-expressions to gauge emotional responses to marketing stimuli. By interpreting subtle facial movements, marketers can gain insights into consumers' feelings and reactions to advertisements or products (Ekman, 2009). This method is particularly effective in understanding how consumers feel about a brand or advertisement in realtime, providing valuable insights for campaign adjustments.

Biometrics

Biometric tools measure physiological responses, such as heart rate and skin conductance, to understand emotional engagement. These metrics provide additional context to emotional reactions, aiding marketers in creating more impactful campaigns (Bradley et al., 2012). For instance, heightened skin conductance can indicate increased engagement or emotional arousal, allowing brands to identify which marketing elements evoke strong responses.

Applications of Neuromarketing

Enhancing Digital Marketing

Neuromarketing tools can optimize online user experiences by analysing how consumers interact with websites and digital content. Insights derived from neuromarketing studies help businesses refine website layouts, improve content engagement, and enhance overall digital marketing strategies (Bennett & Rundle-Thiele, 2018). For example, A/B testing can be improved by incorporating neuromarketing insights, leading to more effective online campaigns.

Product Design and Development

Companies leverage neuromarketing insights to refine product designs and packaging. Understanding emotional triggers associated with visual elements helps marketers create products that resonate with consumers on a deeper level (*Lindstrom*, 2010). For instance, packaging colours and shapes can evoke

specific emotional responses, influencing consumer purchasing behaviour.

Advertising Effectiveness

Before launching new advertising campaigns, companies can utilize neuromarketing techniques to test the effectiveness of their ads. By measuring brain responses and emotional engagement, businesses can identify which advertisements are most likely to resonate with their target audience (Vaughan, 2014). This testing can significantly enhance the return on investment (ROI) of marketing campaigns by ensuring that only the most effective ads are selected for broader distribution.

Brand Loyalty and Consumer Trust

Neuromarketing provides insights into the emotional connections that consumers form with brands. By understanding the emotional triggers that foster brand loyalty, marketers can create strategies that enhance consumer trust and long-term relationships. Studies suggest that emotional branding approaches lead to increased consumer loyalty and repeat purchases (*Thompson & Malaviya*, 2013).

Case Studies in Neuromarketing

Coca-Cola vs. Pepsi

One of the most famous neuromarketing studies involved the Coca-Cola and Pepsi brands, often referred to as the "Cola Wars." The original study by Montague (2003) demonstrated how branding influences consumer preferences. In this study, participants were asked to taste both beverages without knowing which was which. Interestingly, many participants expressed a preference for Pepsi when the brand was not revealed. However, when the same participants were informed about the brands, their preferences shifted toward Coca-Cola. This phenomenon highlights the profound impact of brand recognition and emotional attachment on consumer choices, suggesting that the mere awareness of a brand can significantly alter perceptions and preferences. The study underscores the power of brand perception in consumer decision-making, where emotional connections and cultural associations can often override actual taste preferences. This finding has been influential



in understanding how marketing strategies can leverage brand identity to shape consumer behavior, reinforcing the idea that effective branding can create loyalty that transcends the inherent qualities of the product itself (Montague, 2003; Zaltman, 2018).

Frito-Lay's Snack Brands

Frito-Lay employed neuromarketing techniques to test the effectiveness of packaging designs for its snack products, demonstrating the practical applications of neuroscience in marketing. By utilizing functional magnetic resonance imaging (fMRI) scans, researchers were able to identify which packaging designs elicited the strongest emotional responses from consumers. This innovative approach allowed Frito-Lay to gather insights into how visual elements of packaging influenced consumer perceptions and emotional reactions. The findings from these studies led to a strategic redesign of their packaging, which not only increased sales but also improved overall brand perception among consumers. This case exemplifies how neuromarketing can enhance product appeal by aligning packaging designs with consumer emotional triggers, ultimately leading to more effective marketing strategies (Feldman, 2015). The success of Frito-Lay's approach illustrates the significant role that neuromarketing can play in optimizing product presentation to resonate better with target audiences.

The "Fear" Campaigns

Several health organizations have effectively employed neuromarketing principles in their anti-smoking campaigns, particularly through the use of fear-based messaging. Research indicates that advertisements evoking strong emotional reactions, such as fear or disgust, can be highly effective in influencing consumer behavior (Dillard & Nabi, 2006). Neuromarketing research has played a critical role in refining these messages to maximize their impact. For instance, campaigns designed to evoke fear around the health risks of smoking have been shown to increase public awareness and drive behavioral change among target audiences. These campaigns often utilize graphic imagery and compelling narratives to elicit emotional responses that prompt individuals to reconsider their smoking habits. The success of these fear-based

campaigns highlights the importance of understanding emotional triggers and their effects on consumer decision-making, demonstrating how neuromarketing insights can lead to more effective public health messaging (Dillard & Nabi, 2006; Feldman, 2015).

Future Directions and Trends

Integration of Artificial Intelligence

The future of neuromarketing is poised for significant transformation, particularly through the integration of artificial intelligence (AI) and machine learning into research methodologies. These technologies enable marketers to analyze vast amounts of neurological data more efficiently, uncovering intricate patterns in consumer behavior that were previously difficult to detect. By employing AI algorithms, businesses can gain deeper insights into the emotional and cognitive drivers of decision-making, allowing for highly personalized marketing strategies that resonate with individual consumers on a profound level (*Kumar et al.*, 2020).

Real-Time Consumer Feedback Mechanisms

Another promising direction is the rise of real-time consumer feedback mechanisms, which are set to revolutionize how brands interact with their audiences. With wearable devices and mobile applications increasingly capable of capturing physiological responses and emotional reactions, marketers can access real-time data during consumer interactions. This capability facilitates dynamic adjustments to marketing strategies based on immediate feedback, enhancing customer engagement and satisfaction. For instance, retailers could modify in-store displays or promotional messages in response to how consumers are reacting emotionally to their offerings (Hernandez et al., 2019).

Expanding Applications Beyond Traditional Marketing

The application of neuromarketing principles is also extending beyond traditional marketing contexts. Industries such as healthcare, education, and public policy are beginning to recognize the potential of neuromarketing to drive behavioral change and promote positive outcomes. In healthcare, organizations are leveraging neuromarketing insights to create effective



public health campaigns that encourage preventive behaviors, such as vaccinations and healthy lifestyle choices (*Lee et al., 2021*). Similarly, educational institutions are employing neuromarketing techniques to develop teaching methods and materials that resonate more deeply with students, thereby enhancing learning outcomes and retention rates (*Fischer et al., 2022*).

Globalization of Neuromarketing

The globalization of neuromarketing is noteworthy, as businesses worldwide increasingly understand the importance of consumer behavior through a neuroscientific lens. As markets become more competitive and consumer expectations evolve, the demand for innovative marketing strategies that leverage neuromarketing insights is likely to grow (Wang & Lee, 2020). This global interest is fostering collaborations between academic institutions, research organizations, and businesses, creating a rich ecosystem for knowledge exchange and innovation in the field. Countries with emerging markets may particularly benefit from neuromarketing, as understanding local consumer behavior can enhance market penetration and brand loyalty (Singh & Singh, 2023).

Ethical Considerations and Challenges

While these emerging trends present exciting opportunities, they also raise significant challenges related to ethical considerations and consumer privacy. As neuromarketing tools become more sophisticated, concerns regarding data security and the potential manipulation of consumer behavior will require careful navigation (Zaltman, 2018). The ability to influence consumer decisions based on neurological data brings forth questions about the ethical implications of such power. Establishing clear ethical guidelines and industry standards will be essential to ensure that neuromarketing practices are implemented responsibly and transparently, fostering consumer trust and maintaining brand integrity.

Emphasis on Interdisciplinary Collaboration

Moreover, the field may see an increased emphasis on interdisciplinary collaboration. As neuromarketing matures, partnerships between neuroscientists,

psychologists, marketers, and ethicists will become increasingly vital. These collaborations can lead to a more comprehensive understanding of consumer behavior while addressing the ethical challenges that arise from leveraging neuroscience in marketing practices (Feldman, 2015). Educational initiatives aimed at equipping marketers with a foundational understanding of neuroscience and ethical considerations can help bridge this gap and promote responsible use of neuromarketing insights.

Conclusion and Future Directions

Neuromarketing is a rapidly evolving field that promises to reshape our understanding of consumer behavior and decision-making processes. As advancements in neuroscience and technology continue to emerge, the potential for neuromarketing to provide deeper insights into the subconscious motivations of consumers becomes increasingly apparent. This evolution is not merely a trend; it represents a fundamental shift in how businesses approach marketing strategies. By leveraging techniques such as neuroimaging and biometric analysis, marketers can gain a more nuanced understanding of how consumers respond to various stimuli, allowing for more effective and targeted campaigns.

While challenges exist, particularly regarding ethics and accessibility, the field continues to evolve with technological improvements and growing acceptance among businesses and consumers alike. Ethical considerations, such as consumer privacy and the potential for manipulation, must be at the forefront of neuromarketing practices. Organizations that prioritize transparency and ethical responsibility will not only foster trust with their consumers but also enhance their brand reputation in an increasingly competitive marketplace. The success of neuromarketing depends on striking the right balance between innovation and ethical responsibility.

As businesses increasingly recognize the importance of emotional and subconscious factors in consumer decisions, neuromarketing will play a crucial role in shaping future marketing strategies. The ability to connect with consumers on an emotional level can lead to stronger brand loyalty and increased customer

SMS

engagement. Companies that effectively implement neuromarketing tools while maintaining ethical practices will be best positioned to create meaningful connections with their consumers and drive sustainable business growth.

Moreover, as the field matures, there is an opportunity for interdisciplinary collaboration between marketers, neuroscientists, and ethicists. This collaboration can lead to the development of best practices that not only enhance marketing effectiveness but also safeguard consumer interests. By fostering a culture of ethical innovation, the neuromarketing field can ensure that its advancements benefit both businesses and consumers, paving the way for a future where marketing strategies are informed by a profound understanding of human behavior.

In conclusion, the future of neuromarketing is bright, with the potential to revolutionize how brands engage with consumers. By embracing the insights offered by neuroscience while adhering to ethical standards, organizations can navigate the complexities of consumer behavior and create impactful marketing strategies that resonate deeply with their audiences. As we move forward, the integration of neuromarketing into mainstream marketing practices will not only enhance business outcomes but also contribute to a more informed and responsible approach to consumer engagement.

References

- Bennett, R., & Rundle-Thiele, S. (2018). The role of neuromarketing in understanding consumer behavior. *Journal of Consumer Marketing*, 35(1), 33-41. https://doi.org/10.1108/JCM-07-2017-2706
- ii. Bradley, M. M., Miccoli, L., Escrig, M., & Lang, P. J. (2012). The pupil as a measure of emotional arousal and autonomic activation. *Psychophysiology*, 49(2), 211-218. https://doi.org/10.1111/j.1469-8986.2011.01139.x
- Cacioppo, J. T., Berntson, G. G., & Adolphs, R. (2017). The neuroscience of social emotions. *Social Neuroscience*, 12(1), 1-6. https://doi.org/10.1080/17470919.2016.1219003
- Duchowski, A. T. (2007). Eye tracking methodology: Theory and practice. *Springer*. https://doi.org/10.1007/978-1-4020-6508-1

- v. Ekman, P. (2009). Emotions revealed: Recognizing faces and feelings to improve communication and interpersonal relationships. Times Books.
- vi. Engber, D. (2013). The limits of neuromarketing. *Slate M a g a z i n e*. https://slate.com/technology/2013/10/neuromarketing-brain-imaging-techniques-are-overhyped.html
- vii. Feldman, R. (2015). The impact of neuromarketing on consumer behavior analysis. *International Journal of Marketing Studies*, 7 (5), 1-9. https://doi.org/10.5539/ijms.v7n5p1
- viii. Feldman, R. S. (2015). *The psychology of marketing and advertising*. New York: Routledge.
- ix. Fischer, M., Schmitt, M., & Bock, M. (2022). The role of neuroscience in education: Enhancing learning outcomes. *Journal of Educational Psychology*, 114(3), 486-499. https://doi.org/10.1037/edu0000575
- x. Gladwell, M. (2005). *Blink: The power of thinking without thinking*. Little, Brown and Company.
- xi. Hernandez, M., Chapa, S., & Lutz, R. J. (2019). Real-time feedback: Enhancing customer engagement through neuromarketing. *Journal of Marketing Research*, 56(4), 547-561. https://doi.org/10.1177/0022243718821808
- xii. Kahneman, D. (2011). *Thinking, fast and slow*. Farrar, Straus and Giroux.
- xiii. Kumar, V., Rahman, Z., & Saini, A. (2020). Artificial intelligence in marketing: A review of the state of the art. Journal of Business Research, 121, 285-295. https://doi.org/10.1016/j.jbusres.2020.07.030
- xiv. Lee, S., Lee, J., & Lee, M. (2021). Neuromarketing and public health: Strategies for promoting healthier behaviors. *Health Marketing Quarterly*, 38(3), 186-205. https://doi.org/10.1080/07359683.2021.1943752
- xv. Lindstrom, M. (2010). Buyology: Truth and lies about why we buy. Crown Business.
- xvi. Montague, R. (2003). Neural correlates of the Pepsi Challenge. *Nature*, 421(6922), 95-98. https://doi.org/10.1038/421095
- xvii. Singh, A., & Singh, R. (2023). The future of neuromarketing in emerging markets: Opportunities and challenges. *International Journal of Consumer Studies*, 47(1), 25-38. https://doi.org/10.1111/1470-6431.12999
- xviii. Wang, Y., & Lee, C. (2020). Neuromarketing: A global perspective on consumer behavior research. *Journal of Global M a r k e t i n g*, 3 3 (5), 3 7 1 3 8 4. https://doi.org/10.1080/08911762.2020.1766978
- xix. Zaltman, G. (2018). Marketing metaphoria: What deep



- metaphors reveal about the minds of consumers. Harvard Business Review Press.
- xx. Dillard, J. P., & Nabi, R. L. (2006). The Nature of Fear Appeals in Health Promotion Campaigns: A Review of the Literature. *Health Communication*, 20(3), 223-227. https://doi.org/10.1207/s15327027hc2003_2
- xxi. Feldman, R. S. (2015). *The psychology of marketing and advertising*. New York: Routledge.
- xxii. Montague, P. R. (2003). Neural correlates of behavioral preferences in the absence of conscious awareness. *Nature Neuroscience*, 6 (12), 1228-1233. https://doi.org/10.1038/nn1140
- xxiii. Zaltman, G. (2018). Marketing metaphoria: What deep metaphors reveal about the minds of consumers. Harvard Business Review Press.

